Keynote Presentation

Duco Sickinghe, CEO



At the heart of your digital lifestyle.







Investor & Analyst Conference 2008

Mechelen, Belgium May 13, 2008

Agenda – Keynote



- 1. Our Company
- 2. Broadband internet
- 3. Telephony
- 4. Digital TV
- 5. Packs bringing it all together
- 6. Telenet Solutions
- 7. Marketing, sales & care
- 8. Our vision on mobile
- 9. Operational long-term projections & Strategy

MORNING SESSION

AFTERNOON SESSION



Part 1

Our company

A fast evolving company

We started with broadband and telephony





HDTV &

Hosting





BB Internet



Telephony



Analogue TV



Launch **iDTV**

PayTV

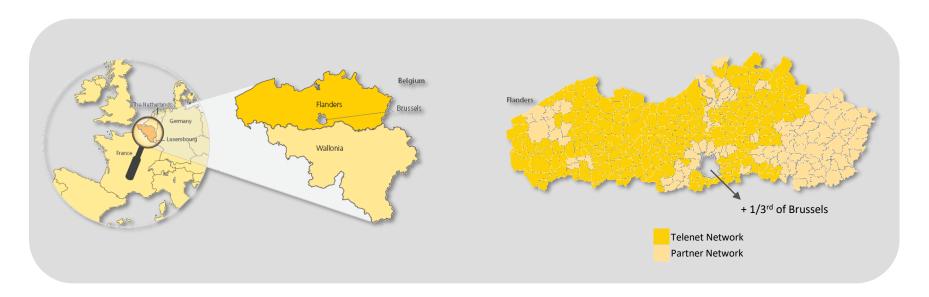


Telenet Mobile



Our footprint

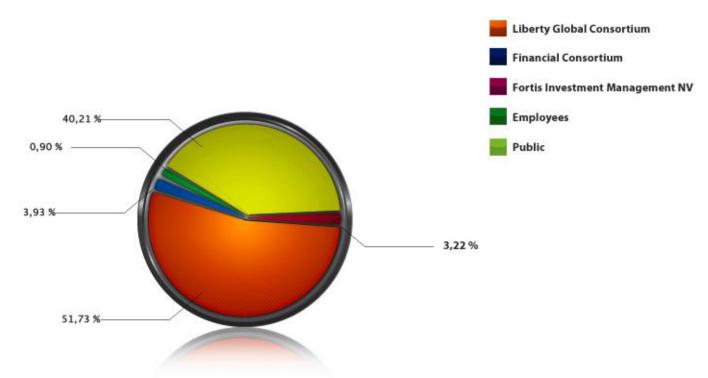




- Our footprint equals Flanders region
- One language = characteristics of national market
- 2.8 million homes passed for broadband, telephony and mobile (= 55% of Belgium)
- 1.9 million homes passed for analog and digital television (= 38% of Belgium)

Our shareholders





- Listed on Euronext Brussels (TNET)
- Average daily volume: 273,608
- Market cap: 1.7bn EUR

Strong brand image



High-visibility campaigns







Brand presence







Leading individual products





Internet *Broadband*



Telephony Fixed & Mobile



Television *Analog & Digital*





Strong market position

Speed leadership versus DSL



 \checkmark

Transparent and competitive flat fee rate plans

Combined portfolio of fixed and mobile





Superior and innovative product with unique set of features, content and image quality

Care about our customers



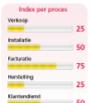














Index per prod	uct
Vante telefonie	25
Internet	75
Analoge kabelTV	50
Mobiel telefonie	75
IDTV	25
Prime	75

100+ managers receive their annual incentive based on:
40% customer satisfaction,
40% operational performance and 20% managerial skills

Process-oriented organization



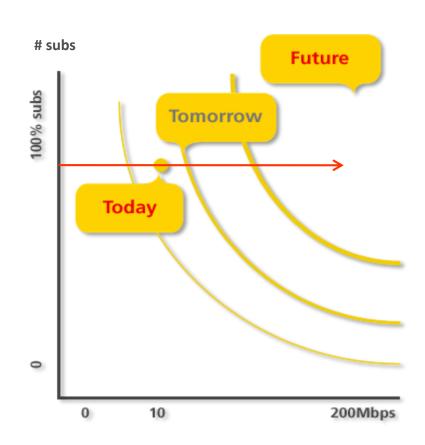
- Six sigma
- End-to-end responsibility
- Core process-driven organization versus vertical



Technological innovation and standards



- Telenet wide-band (EuroDocsis 1.0 > 2.0 > 3.0)
- Voice over IP
- DVB and MHP
 later adopted by the US cable as True2Way
- Telenet constructed and further develops the information highway:
 - > €1 billion in the Telenet network development
 - > €50 million in research & development of iDTV
 - > €4 million in research & development of WiFi



People and culture



- 'Best people on the bus'
- Balanced remuneration (customer satisfaction versus cash flow)
- Telenet growth generates employment:
 - 1,600+ employees directly
 - 1,000+ employees indirectly (subcontractors, call centers,...)





Flanders' topology offers the best opportunities for cable



Country	% cable penetration	% homes passed
Flanders	90%	98%
Netherlands	80%	96%
Germany	45%	70%
UK	20%	55%
France	15%	35%

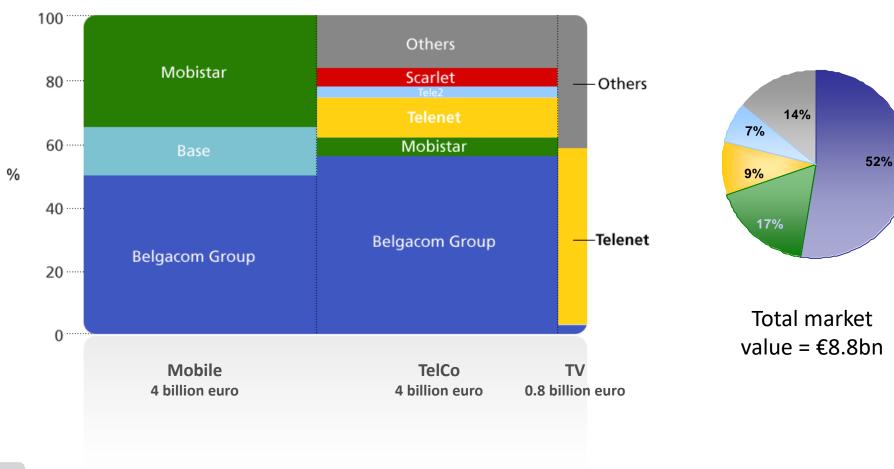
Outperforming the telecom sector



Item	Telenet	European Telecoms Sector
Revenue CAGR (2005 – 2010 cons)	10%	5%
EBITDA CAGR (2005 – 2010 cons)	10%	4%
EBITDA margin (2007)	48%	33%
Operating FCF CAGR (2005 – 2010 cons)	17%	6%
Operating FCF vs revenue (2007)	25%	18%

The Belgian telecom landscape

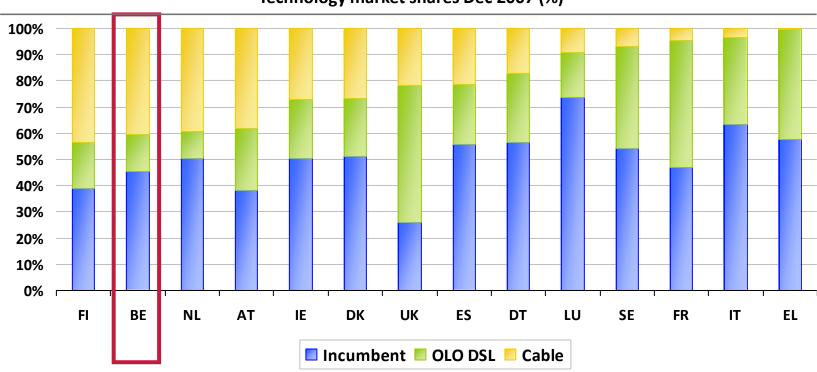




Cable is a guarantee for competition in absence of OLOs



Technology market shares Dec 2007 (%)





Part 2

Broadband internet

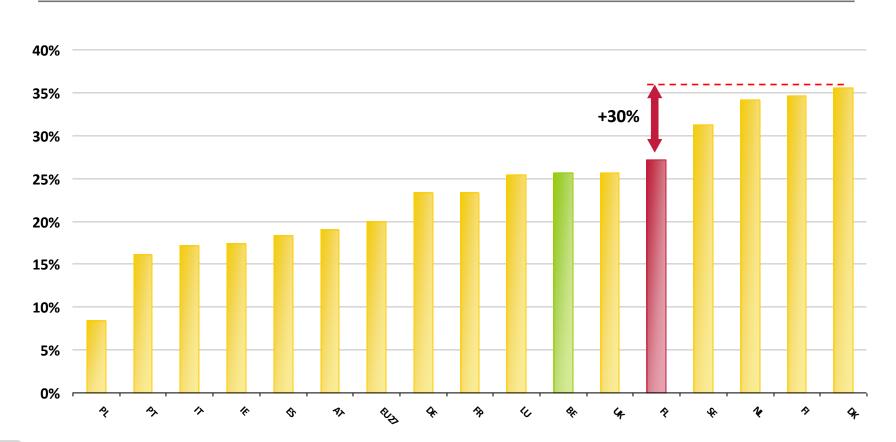


Broadband penetration





Broadband penetration Q4 2007 (% of population)

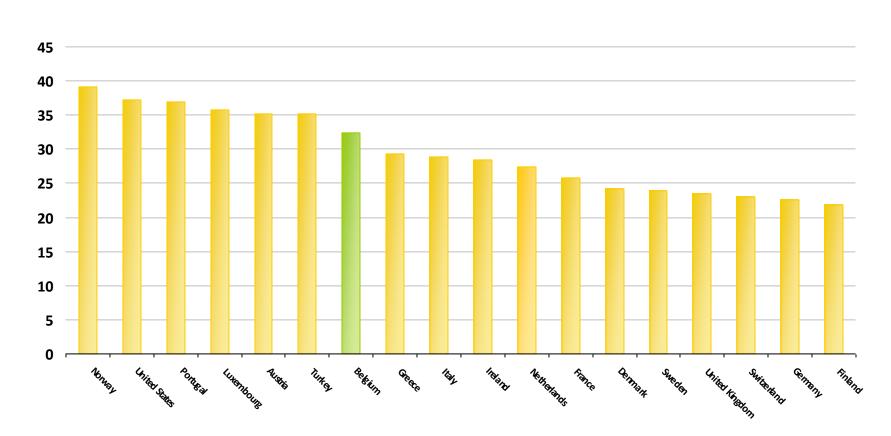


Broadband subscription price

Belgian prices are on average in Europe, and...



Broadband internet average subscription price Oct 2007 (EUR)

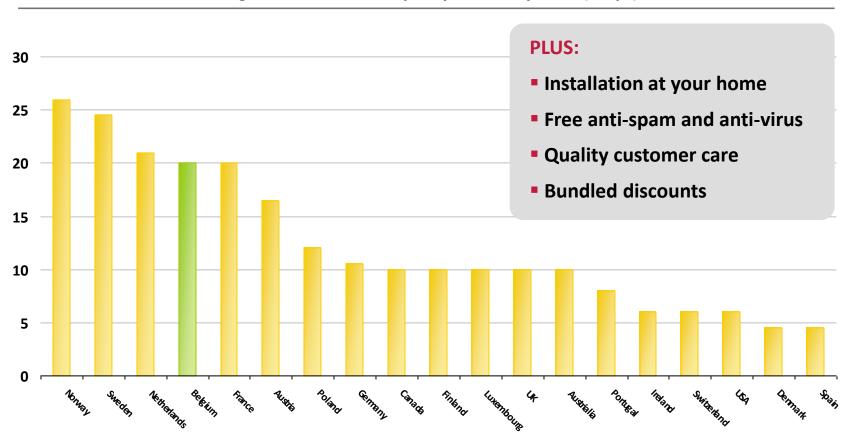


Broadband max downstream speed

...customers get more in return



Highest downstream capacity offered by cable (MBps)



Snapshot comparison within Europe



Item	France Telecom	KPN NL	Telenet	вт ик	Telenet	Swisscom	KPN NL
Downstream (MBps)	8	3	4	8	10	5	6
Upstream (MBps)	n/a	512	256	n/a	512	500	768
List price (€)	29.9	30.0	30.6	32.5	42.9	38.4	50.0
Price excl. VAT (€)	25.0	25.2	25.3	27.6	35.5	35.6	42.0

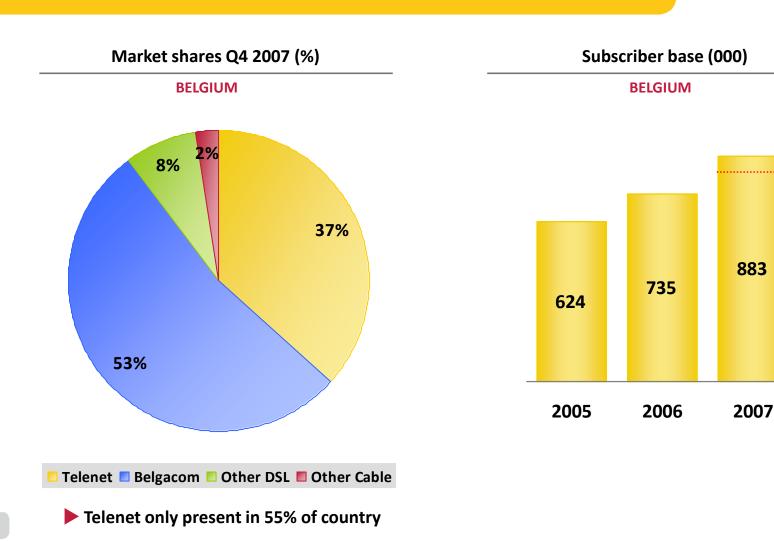
Broadband internet performance

Market shares and subscriber base



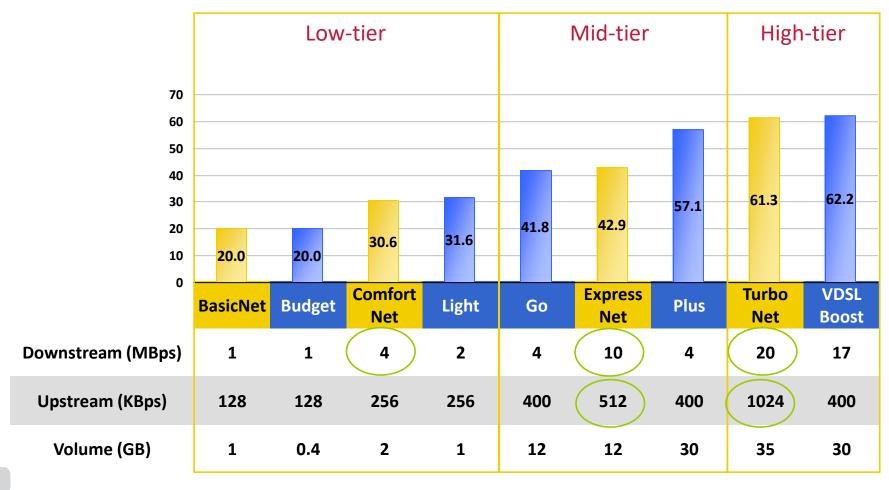
UPC

883



Broadband internet comparison





Our internet products have been awarded "Best Buy"





 Light
 Telenet Comfortnet

 Standaard
 Telenet Standard Pack

 Telenet ExpressNet
 ★ ●

 Plus
 Telenet TurboNet





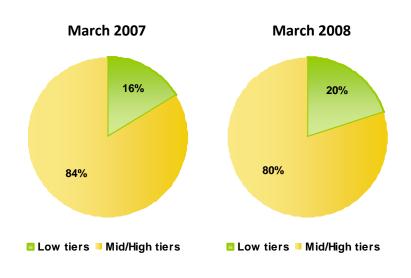
Broadband internet performance

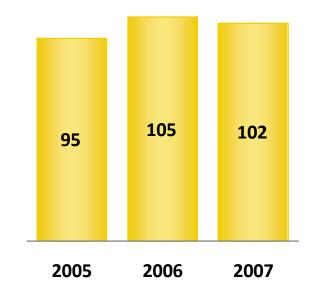
Majority subscribes to >10MBps products





Net additions – annual (000)



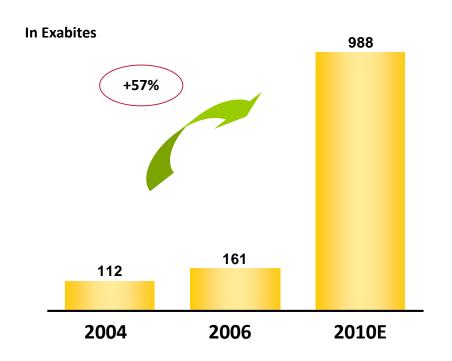


Mid/High: >10 MBps

Low: <10 MBps

The internet is in real expansion





- 70% of bits created by 2010 will be by consumers
- The rise of Web 2.0 technologies facilitates participation, creation and sharing, e.g. Blogs, Social networks, Sharing, Podcast, RSS
- 71% of all content on peer-topeer networks is video









The digital economy is driven by three factors



New devices +18%

- 500 million internet modems of which 60% on broadband
- >3 bn mobile phones
- 175 million Digital TV sold
- >1 bn PC's

Performance +22%

- Processing power doubles every year
- Ability to store and share information doubles every year

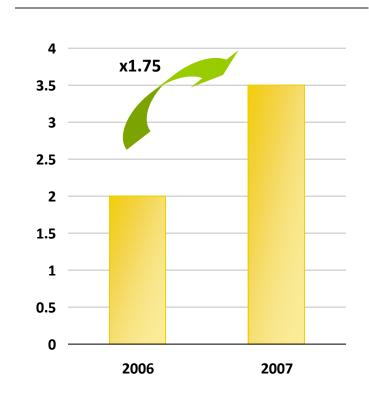
Internet +60%

- Globally, 10% of population converts to broadband a year
- Mailboxes have increased from 250 million in 1998 to
 >1.6 billion today
- Key drivers include video, virtual worlds and web 2.0 technologies

Telenet will proactively adjust its products to meet customer's demand



Average monthly volume (GB per user)



Changing habits require increasing bandwidth

Text
Email
Basic web sites

Graphics
Photo sharing
Flash, Java

Video

Broadcast yourself

Broadband internet strategy



Sustain product leadership

- Sustain speed leadership over DSL
- Follow the customer's needs
- Gradually increase speed and volume

Stimulate Market development

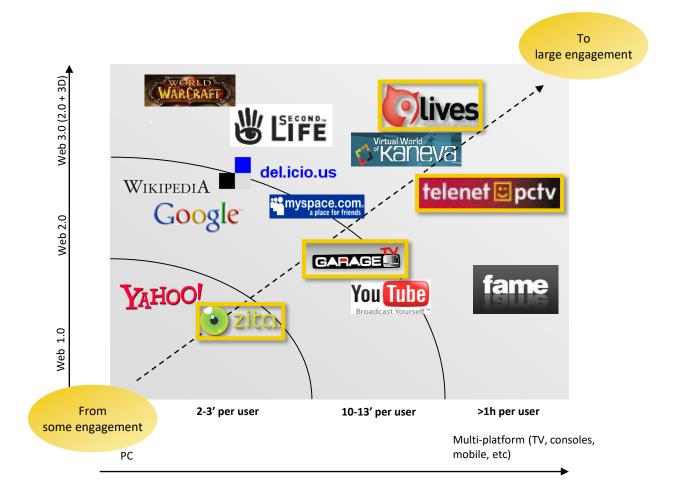
- Integrated in-home equipment
- Move up the broadband value chain with next generation Docsis
- Stimulate PC-independent broadband services
- Upgrade current GPRS datacard to HSDPA standards

Improve customer satisfaction

- Improve value-added-services: anti-spam, Internet Security Pack, hosting
- Link feedback from market research with future development

Internet "over the top": we have a wide presence on the web





Our online media portfolio



Zita

- n° 2 portal in Flanders
- 3.5 million unique visitors per month
- Open: widget concept enables surfers to put any content they want

| Continue | Continue

GarageTV

- First Belgian video sharing site
- 1 million unique visitors per month
- Over 70 million videos viewed since launch

AND CAMES OF THE C

9lives

- n°1 games community
- 0.4 million unique visitors per month
- Start-up of online gaming TV this year





Part 3

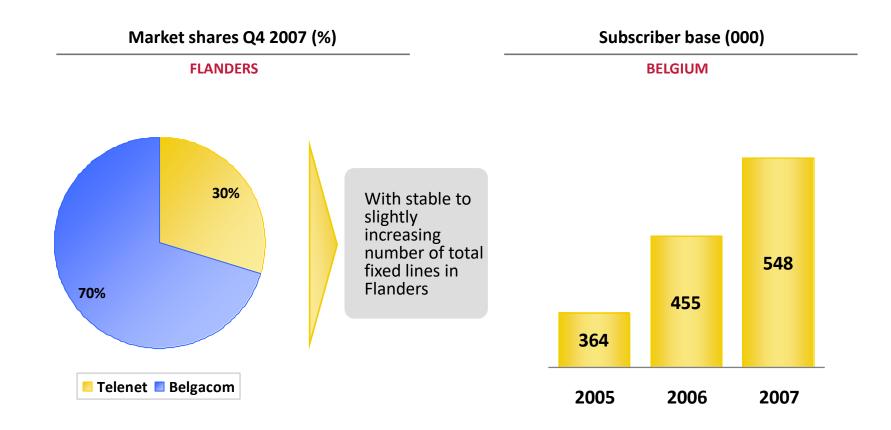
Telephony



Fixed telephony performance

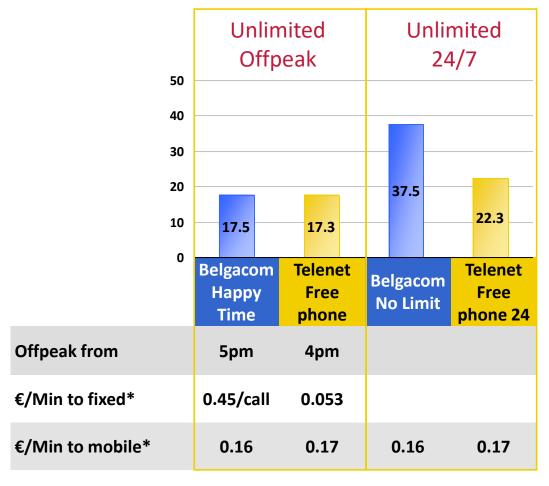
Market shares and subscriber base





Fixed telephony product comparison



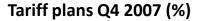


^{*} Average to all networks

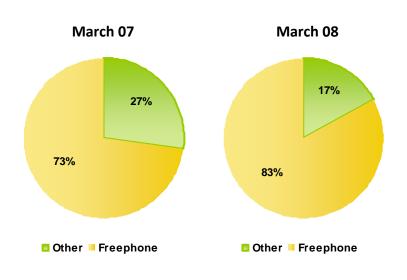
Fixed telephony

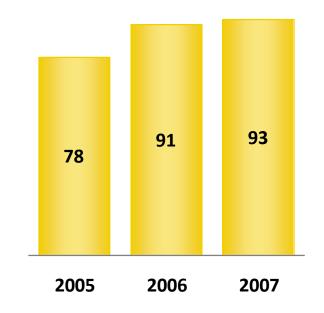
Stable net additions but with declining ARPU





Net additions – annual (000)





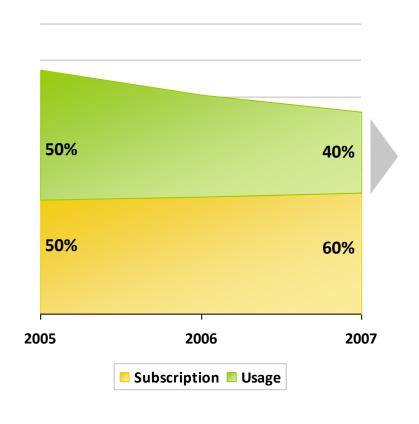
Fixed telephony

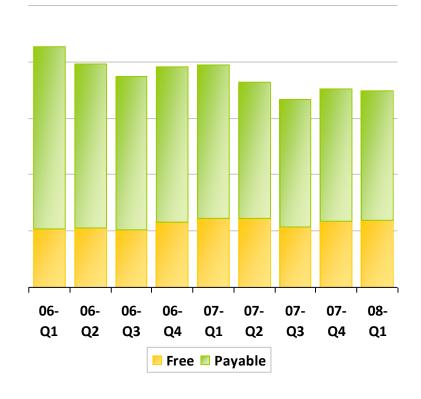
ARPU and traffic dynamics





Traffic (minutes per subscriber)





Telephony strategy



Increase market share

- Cross sell with Broadband & DTV
- Segmented focus on families, mediors & seniors

Counter fixed to mobile substitution

- Innovative rate plan concepts
- Fixed mobile convergence: bundle fixed and mobile telephony

Improve customer satisfaction

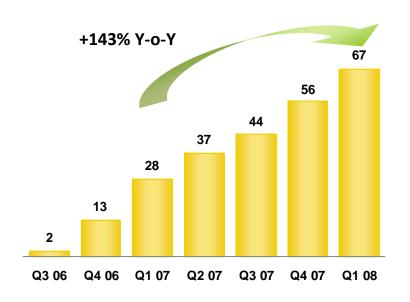
- Continuous improvement of line quality
- Focus on in-home equipment

Mobile telephony

Prepaid characteristics at benefits of postpaid



Subscriber base (000)





OUR CURRENT PROPOSITION

"Only pay for usage when subscribing to other products"

OUR MVNO PROPOSITION & STRATEGY

- Sustainable margin
- Flexible in an ever evolving market
- Ability to build a full product portfolio

Mobile telephony strategy



Gain a fair share of the mobile market

- Cross sell mobile on install base
- Build a full mobile portfolio to cover all market segments
- Bundle mobile with Broadband, telephony and TV

Exploit mobile internet opportunity

- Bundle mobile and fixed broadband
- Leverage on market leadership in fixed broadband
- Increase number of tariff plans

Improve customer satisfaction

Improve activation & number port process



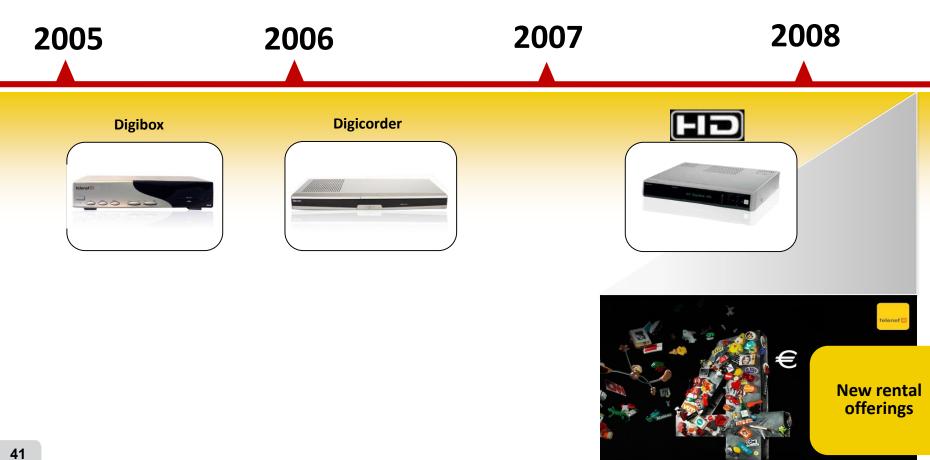
Part 4

Television



Our digital TV lifestage



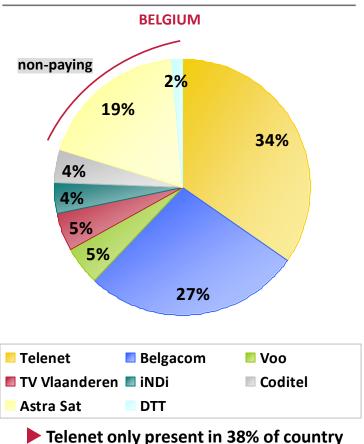


Digital TV performance

Market shares and subscriber base

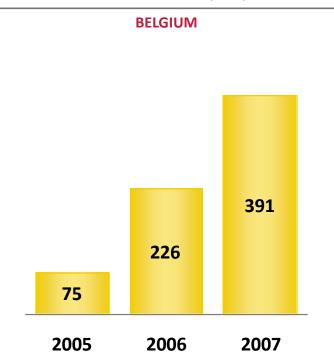






► Telenet only present in 38% of country ► Belgacom present in 85% of country

Subscriber base (000)



Digital TV product comparison



	Telenet Digital TV	BelgacomTV
Price basic channels (€, incl. 12% VAT)	12.7	9.95
Access line (telephony) required ?	no	yes
Rent set top box (€ from – to)	4 – 8	6
Flexview (easy recording)	Free	1.95
Basic channels (#)	51	60
Sports pack (€ per pack)*	14.95	19.95
Film pack (€ per pack)*	19.95	n/a
Thematic pack (€ per pack)	5.95 – 9.95	14.95
HD channels (#)	4	7

^{*} Telenet offers combined Film & Sports pack for €26.95

Source: company websites

Basic cable TV

The difference between digital and analog







27 analog TV channels + 14 radio channels





€13.7 per month, including copyrights and VAT – regulated



Connect up to 4 TV-sets

Digital

Cable TV



51 digital TV channels + 33 digital radio channels + access to Analog Cable TV included



€12.7 per month, including copyrights and VAT – regulated

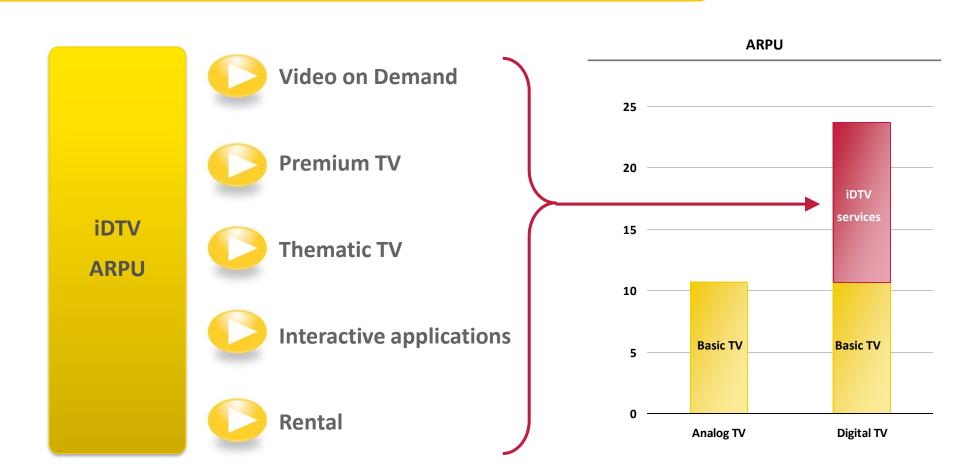


Access to free and paying video-on-demand and interactive

Digital TV ARPU

Subscribers migrating to DTV double their ARPU

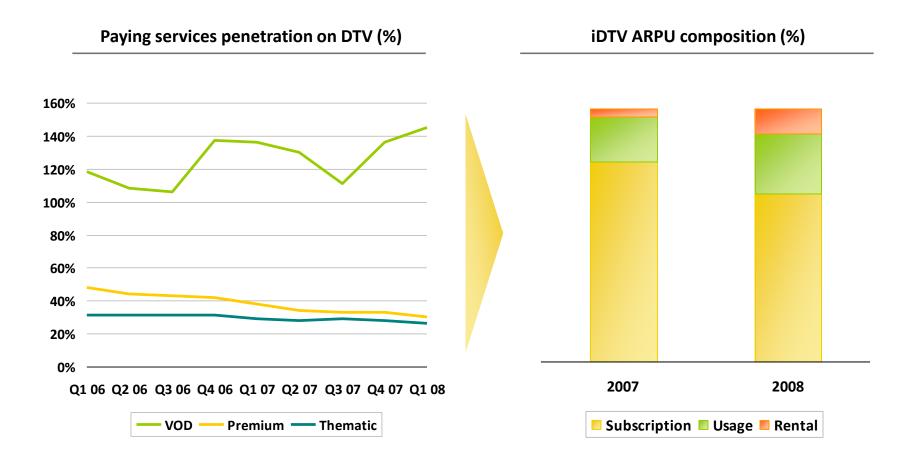




Digital TV additional services

On-demand and interactivity increasingly gaining share





The digital TV evolution



Changes in media consumption

5 major shifts:

- 1. Time
- 2. Quality
- 3. Quantity
- 4. Engagement
- 5. Location

The "me" generation

Shift in time



my comfort experience

Program Guide



On-demand TV-programs and Movies



Personal Video Recorder



Shift in time

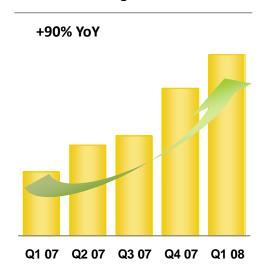
Video on demand



Paying VOD transactions



VOD Charged Revenues



- 4.5 million VOD transactions per quarter
- > 650 movies in library
- Almost 50% of our customers are active VOD users, generating 7-8 transactions per month
 - > Opportunity for growth
- Young adults prefer to watch 20% of all content "on demand"; overall preference of 10%

Video and Broadcast on demand

Studios and broadcasters on our platform



VIDEO ON DEMAND	Telenet
Sony	X
Disney	
Warner	X
Paramount/Dreamworks	X
Universal	Х
Fox	
MGM	Х
Studio 100	х

Number of	Movies
published	

+/- 650

BROADCAST ON DEMAND	Telenet
VRT (Net Gemist/Ooit Gemist)	X
VMMa (iWatch)	X
SBS (C-More)	X
MTV (Re:Play)	X
Vitaya (Videocast)	X
RTBF	X
RTL (à l'infini)	X
Kanaal Z	X
Regional broadcasters	X
History Channel	X
Karaoke Channel	X

Shift in time

Day&Date offering very successful

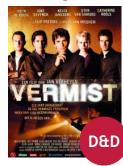






















10

VOD-top follows the DVD/Video-rental trend

 Blockbusters and action titles most popular

Day&Date titles popular

- VOD profits from the DVD-marketing campaigns
- 6 movies from the 11 Day&Dates movies published so far are represented in the top 10



my high-value experience

















my choice

- From 27 analog to 51 digital basic channels
- Up to 100 channels with packs



75% viewers



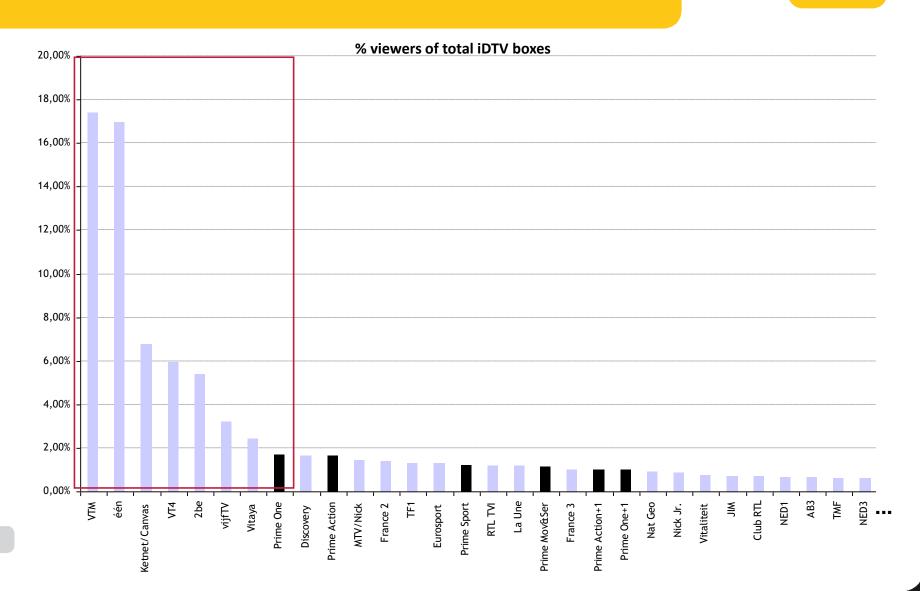
PayTV segmentation



6 non-stop profiled movie channels + 1 HD	2 sport channels + 1 HD	free SVOD service
PRIME PRIME*	PRIME PRIME SPORT SPORT	PRIME (1) à la carte
PRIME ONE+1	PRIME SPORT2	
PRIME action	SPONI 2	
PRIME action+1		
PRIME FEZZTIVAL		
PRIME MOVIES&SERIES		

75% watching local content – PRIME doing well





International soccer is popular



Match: Man United - Liverpool

% viewers of total iDTV boxes

Match: Man United - Arsenal

% viewers of total iDTV boxes

1	één	14,80%
2	ketnet/canvas	9,79%
3	vtm	9,57%
4	PRIME Sport	5,64%
5	vt4	4,67%
6	Vitaya	3,64%
7	2BE	2,67%
8	MTV/Nick	2,63%
9	Discovery	2,56%
10	VijfTV	2,45%

1	vtm	21,78%
2	één	17,03%
3	ketnet/canvas	12,57%
4	vt4	5,43%
5	PRIME Sport	5,27%
6	2BE	4,17%
7	VijfTV	2,20%
	- 7	2,2070
8	RTL-TVI	1,62%
8 9		



Shift in engagement



my participation and involvement

Relationship with the customer

On demand

Play Along & voting

Digitext & walled garden

Gaming







The platform as a way to innovate





Conditional access to "On Demand"

"Red button"







Interactive advertising

Over the top applications

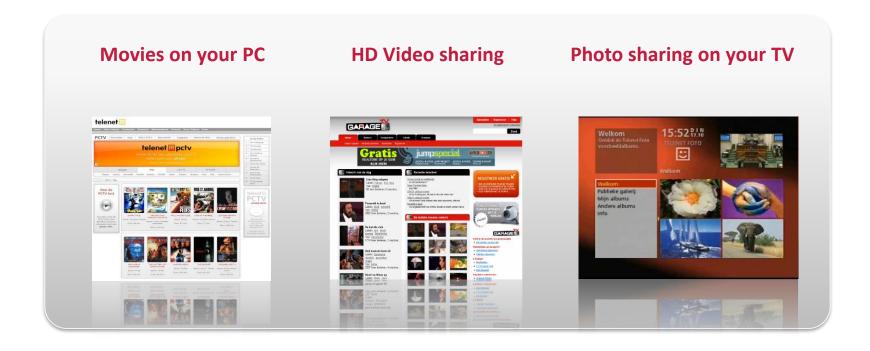




Currently 23 applications on our DTV platform

Innovator in hybrid models





Television strategy



Sustain product leadership

- Achieve superior TV product performance
- Foster key values in digital TV: content, quality
- Price positioning is best guarantee against competition of new platforms

Stimulate Market development

Educate customers about new features of DTV: on-demand, interactivity

Improve customer satisfaction

- Continue to build on new services
- Sustain a stable platform
- Push down set top box cost through rental
- Support complex installations



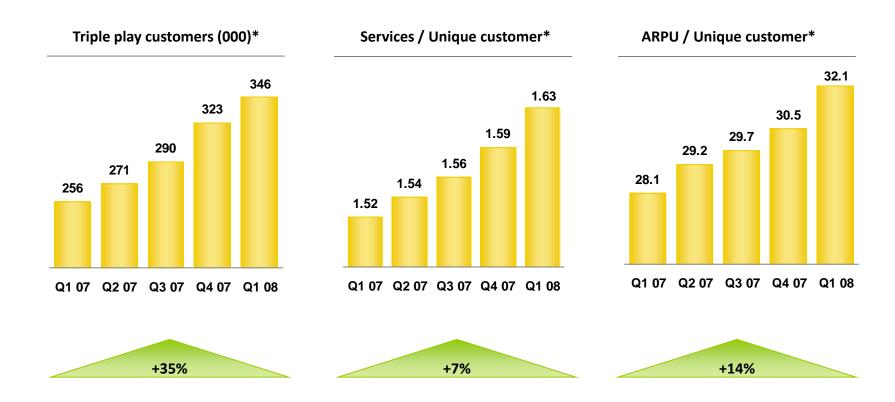
Part 5

Packs – bringing it all together

Triple play

Compelling bundled offerings drive triple play



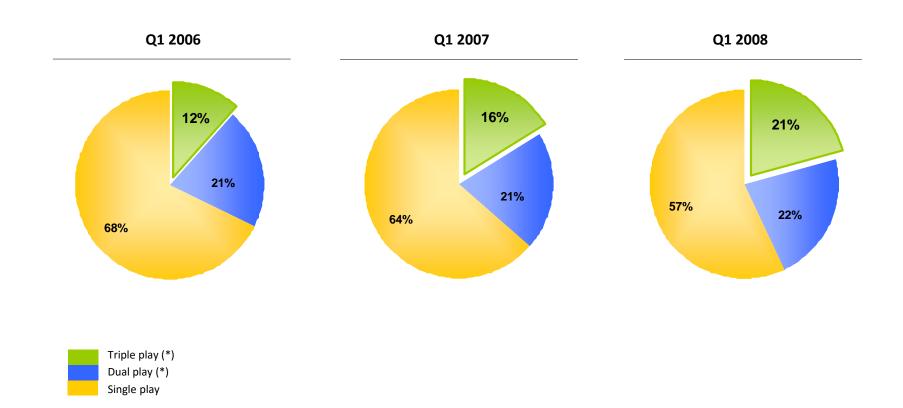


^{*} Numbers relate to customers on the Telenet Network, includes CaTV, internet and telephony services

Triple play

43% of customer base enjoying multiple services

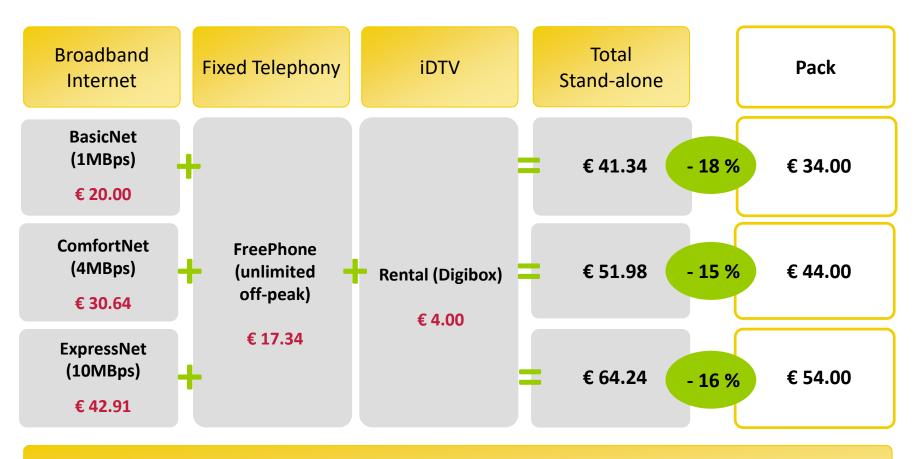




^{*} Triple play is defined as TV, Internet and telephony. Dual play is defined as any two of the three products.

Compelling triple play bundled offerings





OTHER BENEFITS

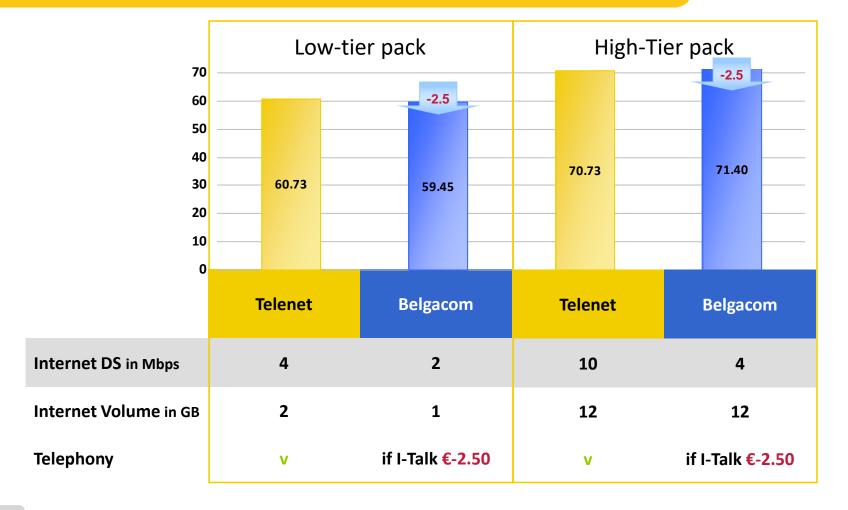
Lower cost Integrated ways of communications

Integrated IP technology Convenience

Triple play pack comparison

iDTV + Internet + Telephony (incl. CaTV & HD box)



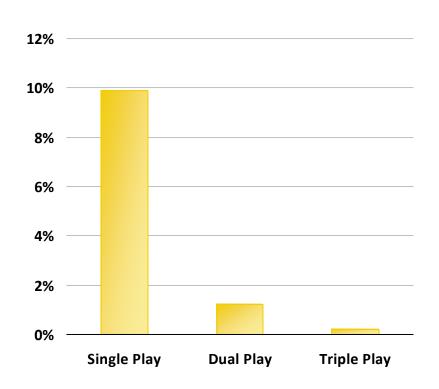


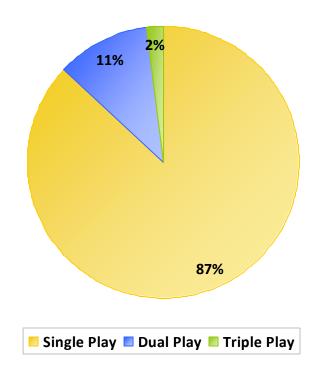
Multiple play significantly reduces churn



Unique customer churn per # products Q1 2008 (% ann'd)*

Total unique customer churn Q1 2008 (%)

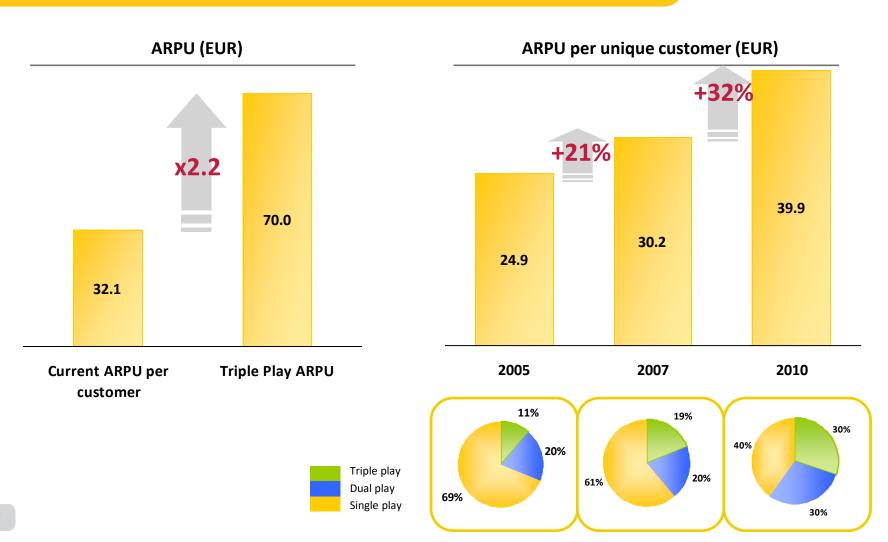




^{*} Also includes churn as a result of customers moving

Multiple play has considerable revenue upside potential per customer





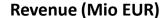


Part 6

Telenet Solutions

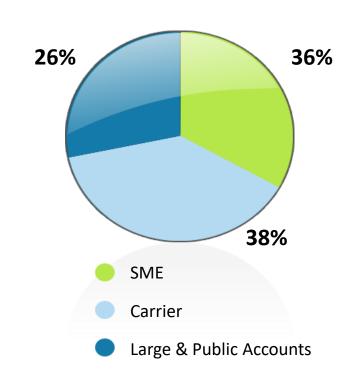
Business services growth ahead of industry, fueled by diversified segments





+11%

Market segments (%)



Segmented approach

Focus on two main segments, aligned with product take-up and customer needs



Customers

Data (VPN, leased lines)
 Fiber internet & voice

High business segment

- Large to medium enterprises and public accounts
- 3. Coax & DSL internet & voice

Key products

- Account and service management
- Individual employee services

Low business segment

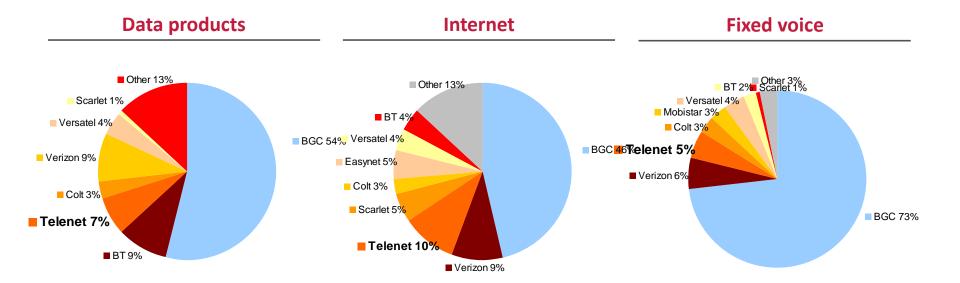
- Small to medium enterprises and SOHO's
- Coax internet, TV & voice
- 2. DSL internet & voice

- Bundles
- Micro campaigns
- Proximity
- Differentiated service

Market shares 2007

Medium and Large Enterprises

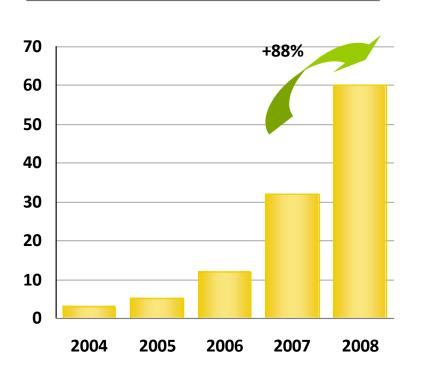




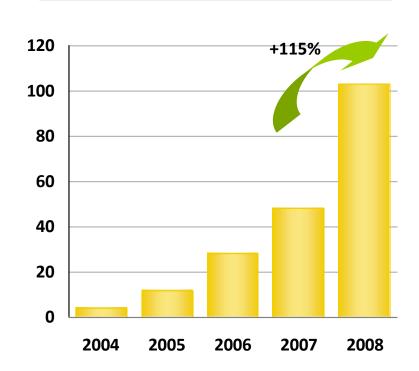
Telenet Hotspot: usage doubles



Number of sessions in April (000)



Total hours of usage April (000)



Now >1300 hotspots active

Strategy focuses on business users top locations



Sessions



Our new WiFi top location: Brussels Airport



- Top location in mobility segment
- Exclusivity contract till September 2010
- 100% coverage of all public areas at the airport
- About 4,000 unique users per month
- Using the hotspot for about 5,700 hours per month





Part 7

Marketing, sales and care

The changing market environment



Customer behavior trends

- Changes in sales approach will impact sales: people decide faster
- Market driven by positive brand experience
- Important shift in touchpoint complexity and preferences

Competition trends

- Aggressive comparative advertising
- ADSL and fixed telephony have been unbundled
- More synergies between Belgacom and Proximus
- Swifter reactions to Telenet actions
- Focus on digital TV and internet

Our responses



Customer behavior trends

Competition trends

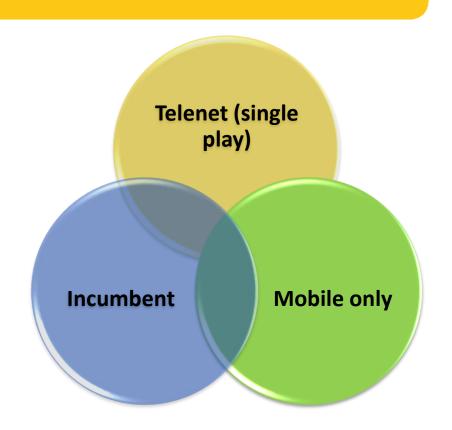
- Rebalance from above the line marketing towards experience and online marketing
- Increased segmentation and micro-segmentation
- Better customer lifecycle management
- Focus on content and on-top revenues
- Build brand and product preference
- Cross-sell on our TV-only customer base

Our customer growth targets



Cross-sell

Acquisition



+ MARKET GROWTH

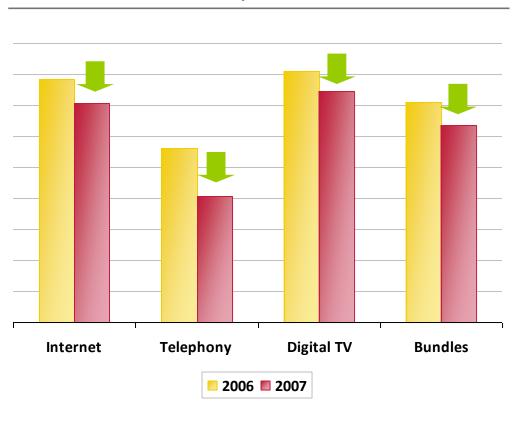
How?

- Renewed marketing plan
- Micro-segmentation
- Optimized campaign flow

Managing acquisition costs...



SAC per sale

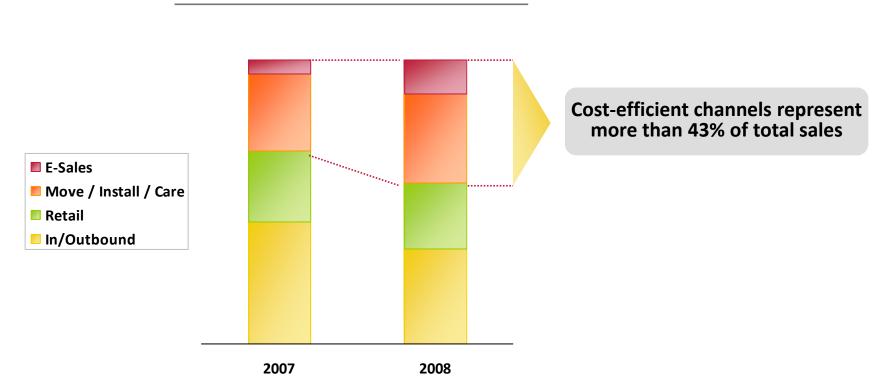




...by moving to more cost efficient sales channels



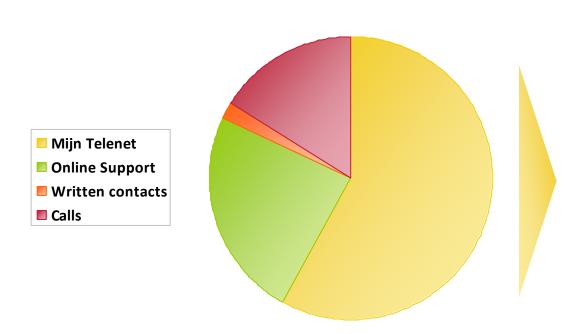




Customer care enhancing usage of cost efficient service channels







Cheapest Service Channels represent more than 80% of total Service Contacts

New customer advisor portal

Provides 360° customer view and next best advice

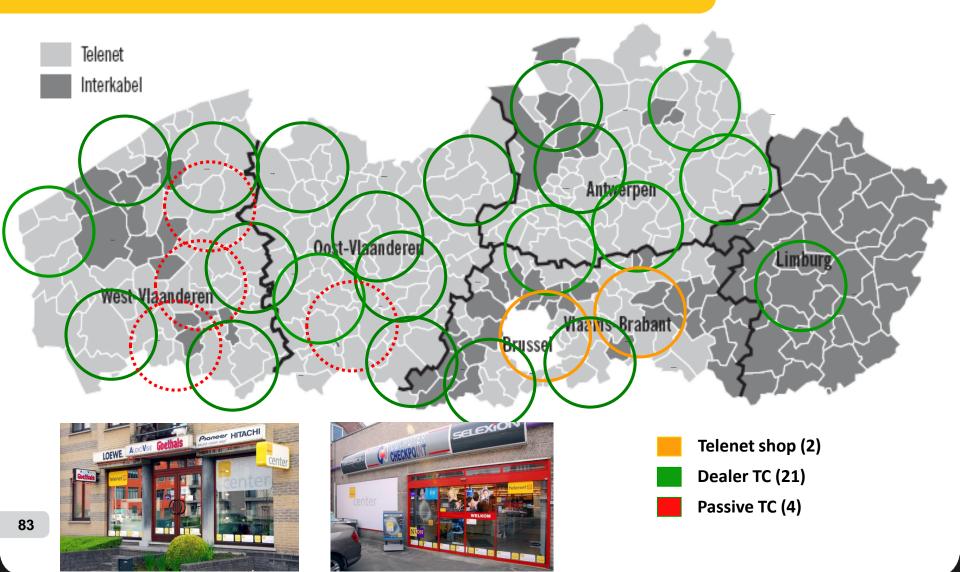




Telenet Centers

Decentralization of care optimizes cost of service





End









Investor & Analyst Conference 2008

Mechelen, Belgium May 13, 2008

Keynote Presentation Duco Sickinghe, CEO



At the heart of your digital lifestyle.







Investor & Analyst Conference 2008

Mechelen, Belgium May 13, 2008



Part 8

Our vision on mobile

Market evolution drives the need to increase focus on mobile



Fixed Mobile Bundling







Fixed Mobile Convergence



The different mobile cooperative models



	Network		Services	Rating & Billing		Helpdesk	Brand & Sales		
MNO	Radio Access	Network Routing	Network Functionality	Applications and Services	Customer- activation	Billing	Customer Care	Marketing	Sales and Distribution
Full MVNO	Radio Access	Network Routing	Network Functionality	Applications and Services	Customer- activation	Billing	Customer Care	Marketing	Sales and Distribution
IN-MVNO	Radio Access	Network Routing	Network Functionality	Applications and Services	Customer- activation	Billing	Customer Care	Marketing	Sales and Distribution
MVNO light	Radio Access	Network Routing	Network Functionality	Applications and Services	Customer- activation	Billing	Customer Care	Marketing	Sales and Distribution
Branded Reseller	Radio Access	Network Routing	Network Functionality	Applications and Services	Customer- activation	Billing	Customer Care	Marketing	Sales and Distribution

Serviced by mobile operator

Current MVNO deal is limited in scope to face fixed-to-mobile future



What do we have ?

- Mobile virtual network operator
- GPRS Datacard

What do we not have?

- Mobile portal
- Fixed-to-Mobile convergence
- Equipment



From current MVNO to extensive partnership with a mobile operator?



- Mobile network operators are faced with exponentially increasing costs as 3G/3.5G/4G mobile data and mobile TV traffic take off
- Future mobile networks will require a lot of fixed-line capacity to base stations and content and portal expertise
- Opportunity for Telenet to enter a win-win partnership with a mobile operator, pushing towards full MVNO
- Telenet is currently actively exploring this partnership opportunity with interested mobile operators

If partnership fails to materialize, is the 4th 3G license an option?



- 4th 3G license still available in Belgium
- Leverage our strong presence in the fixed market and our successful multi-play strategy
- Use femtocell technology for in-home coverage
- Research & Development project and trial started
- 4th 3G operator investment analysis points to a peak cash flow requirement between €150 – 175 million

Considering the strategic options



PARTNER

Win-Win Partnership with a Mobile Operator

- Fast time to market
- No Telenet investment in mobile technology
- Combine the strengths of a mobile and a fixed company
- Dependency on other operator remains: technology choices, ...
- No pricing flexibility
- EBITDA margin higher than MVNO but lower than MNO

BUILD

Stand alone build of a New Mobile Operator

- No price and technology squeeze
- Full product flexibility
- Ability to start with latest mobile technology: HSPA, LTE,...
- Maximal EBITDA margin
- Late market entry
- Relatively large investment, but lower than M&A activity
- Time-to-build



Femtocell over cable, a research & development project



- Technology:
 - Small, in-home base station for 3G mobile services
 - Connects directly to a cable modem or is integrated in a cable modem
 - Works with regular 3G-enabled handsets
- Objectives
 - QoS requirements on EuroDocsis cable networks to support Femto traffic
 - Feasibility of seamless handover
 - Investigation of RF interference
 - Analysis of femtocell in-home 3G coverage



DVB-H and Mobile TV



- Telenet participated in extensive DVB-H trial project
- Trial showed significant consumer interest in mobile TV if:
 - On the move
 - Personal TV at home
 - During live events (sports games)
- DVB-H already successful in other countries:
 - 3Italia > 700,000 subscribers
 - All operators having deals with broadcasters
 - Product offers between €3 59
- Our vision on mobile TV:
 - On-demand and interactive services are essential components
 - Will require economically interesting access to mobile 3G networks
 - DVB-H license conditions still unclear

Public broadcaster is selling tower real estate



- Terrestrial analog switch-off date in Flanders is November 3, 2008
- Digital dividend spectrum consists of DVB-T and DVB-H muxes (7 muxes in total)
- Public broadcaster (VRT) currently owns broadcast transmission towers,
 suited for DVB-T/H, to be sold before DVB-T/H licenses are awarded
- The main infrastructure asset consists of 7 high towers (300m)
- Telenet is interested in this terrestrial broadcast infrastructure given the opportunities it offers for DVB-H
- Investment analysis exercise is currently ongoing
- Bid submission date is early summer





Part 9

Operational long-term projections & Strategy

Agreement-in-principle with the PICs

Current legal procedures



Procedure	Expected outcome by
Appeal summary proceedings	Jun, 2008
Suspension procedure Council of State	Jun, 2008
Annulation procedure Council of State	2009
Procedure on the merits	2010
Administrative procedure with Government Commissioner / Minister	No intervention given short-term procedures

Belgian soccer rights



- Due date for submission offer: May 16, 2008
- Decision pending following the appeal by Belgacom against decision Competition Council
- Uncertainty around scope of offer (exclusivity or not)



Outlook full year 2008 reiterated



Outlook 2008

Organic Revenue Growth

5% - 6%

Organic EBITDA Growth

6% - 8%

Capital Expenditures¹

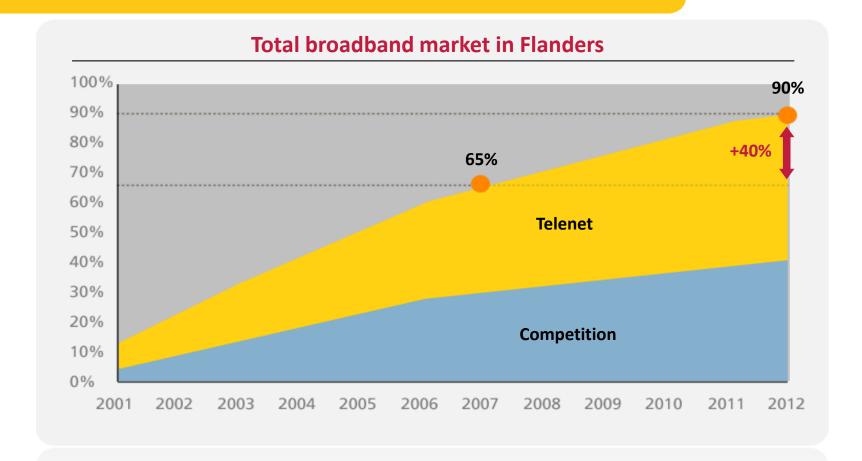
€180 - €190 m

¹ Excludes up to €30 million of capex supporting set top box rentals

Broadband internet

Growth of c.40% subscribers ahead





Broadband internet

Long-term estimations and projections



2007

2012

Subscribers

- EOP: 883,000
- Broadband penetration rate: 63%

ARPU

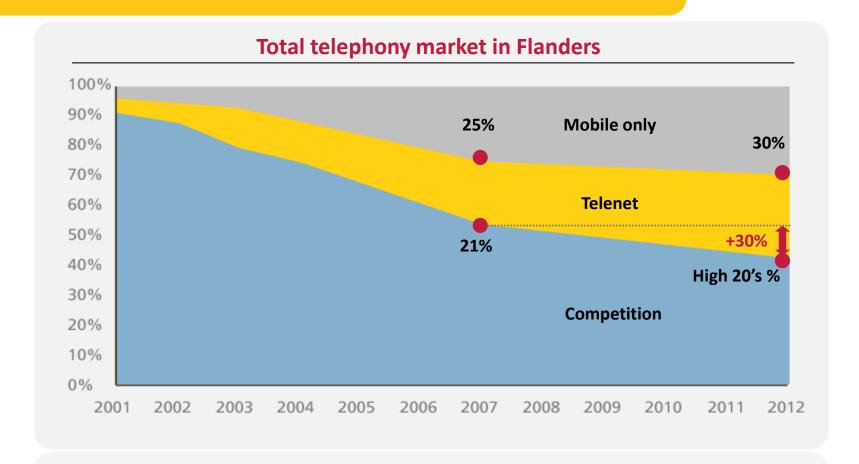
- 80% mid- and high-tier customers
- ARPU evolution fairly stable

- EOP: c.1.2 million
- Broadband penetration rate: c.90%
- Assuming stable market share evolution
- Over 5 years on average 70,000 net additions
- c.60-65% mid- and high-tier customers
- ARPU to reduce by low to midsingle digit percentage yoy

Fixed telephony

Long-term estimations and projections





Fixed telephony

Long-term estimations and projections



2007

2012

Subscribers

- EOP: 548,000
- Fixed telephony penetration on homes passed: 21%
- Mobile only households: c.25%

ARPU

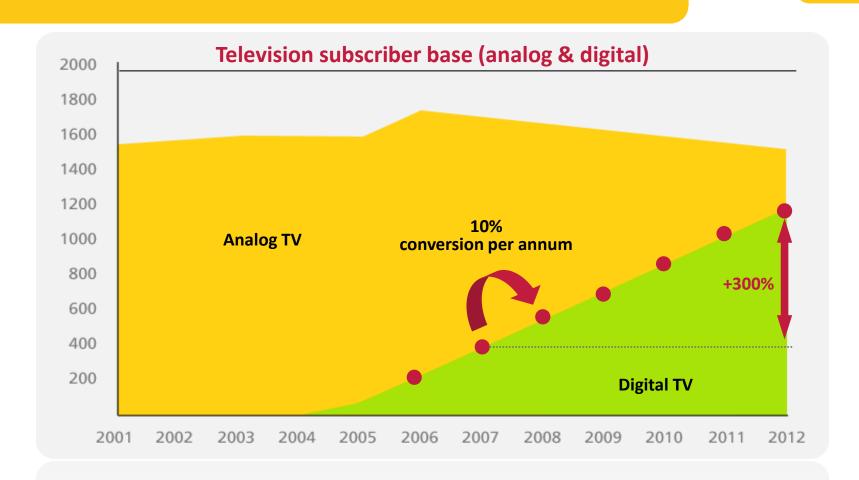
- 83% flat fee customers
- ARPU reduced by high-single digit percentage yoy

- EOP: c.0.7 million
- Fixed telephony penetration on homes passed: high 20's%
- Mobile only households: c.30%
- Over 5 years on average 33,000 net additions
- c.90% flat fee customers
- ARPU to reduce by mid- to highsingle digit percentage yoy

Digital TV

Growth of c.300% subscribers ahead





Digital TV

Long-term estimations and projections



2007

2012

Subscribers

- EOP: 391,000
- Digital TV penetration on homes passed: 21%
- Digital TV of total cable TV: 23%

ARPU

- ARPU evolution fairly stable
- Majority of ARPU component are subscription related (Prime/Thematic)

- EOP: c.1.2 million
- Digital TV penetration on homes passed: 65%
- Digital TV of total cable TV: 80%
- Over 5 years on average 165,000 net additions
- ARPU to remain stable
- Composition of ARPU will change: substitution of subscription by usage and rental

Our revenue opportunity



	Key characteristics	Our positioning	Growth
Digital TV	Strong growth ahead as product becomes a commodity	Product innovation and superiority	+++
Broadband internet	Bandwidth is key in the ongoing digitalization of our lifestyle	Capitalize and enforce our leadership on the internet market by adopting to customer's needs	++
Fixed telephony	Attractive, cheaper and reliable alternative to mobile	Cross-sell telephony on top of broadband and TV	+
Mobile telephony	Steady growth, limited margin	Look for mobile options; cheap add- on in bundle	++

PLUS: LEVERAGE ON EXISTING SUCCESS

High cable penetration

Fully upgraded network

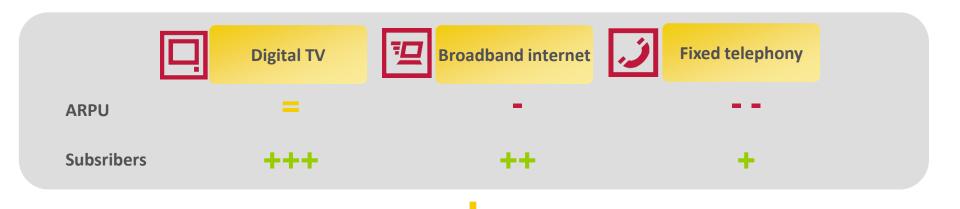
Leading and innovative products

Compelling bundles

Strong focus on opex and capex efficiencies

Our margin opportunity





CONTINUED FOCUS ON OPERATING EXPENSE LEVELS

Improved network operations processes

Strict controlled headcount

Efficiencies from bundles and multiple play

Increase share of "e" care and sales

Optimize customer acquisition campaigns

STABLE EBITDA MARGIN

Conclusion

Key operational characteristics



Footprint & network

- GDP per capita 23% above EU average
- Highly dense cable penetration: over 90%
- Fully upgraded bi-directional network

Superior products

- Three core growth engines: broadband internet, telephony and iDTV
- Solid market shares: No. 1 in broadband internet; No. 1 in iDTV;
 No. 2 in fixed telephony

Strong growth opportunities

- Potential of ~40% growth in broadband penetration ahead with technology ahead of DSL
- Digital TV conversion of 10% p.a.
- Significant growth ahead on ARPU per customer

Conclusion

Key financial characteristics



Operating

- Solid operating margins
- Balanced revenue mix underlines defensive characteristics
- Strong free cash flow profile
- Strict cost control and proven discipline in capital expenditures

Balance sheet

- Fully committed credit facility in place with first installment no earlier than 5 years from signing
- Demonstrated autonomous de-leverage capacity
- Well-positioned for future shareholder returns

Questions & Answers









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